



HKUSPACE

香港大學專業進修學院
HKU School of Professional and Continuing Education

Postgraduate Diploma in Managerial Psychology

Module Outline

1. Psychology in Management (16 hours of interactive classes)

- Introduction to psychology
- Description and general outline of managerial psychology
- Divisions of management psychology
- Community needs of managerial psychology
- Psychological approaches to management problems
- The principal conceptual models in psychology and management of internal and external stakeholders

2. The Psychology of Organizational Change (16 hours of interactive classes + 4 hours of workshop)

- Introduction to the positive experience of change
- Individual readiness for organizational change
- The interplay between change and the organization
- Managing and leading change – psychological approach
- Online pre-workshop readings, sharing and discussion forum

3. Cross Cultural Psychology and Management (16 hours of interactive + 4 hours of workshop)

- Understanding cross-cultural psychology
- The psychology of organizational culture
- Meeting the challenge of cultural differences in organization
- Knowledge in cross-cultural management in the era of globalization: Where do we go from here?
- Relationships in culture and change
- Online pre-workshop readings, sharing and discussion forum



4. Leadership Psychology (16 hours of interactive classes + 4 hours of workshop)

- Perspectives in leadership psychology
- Leader development – identifying and promoting the inner self
- The psychological contract – unwritten expectations of leaders and followers
- Transference and leadership
- Managing authenticity – The paradox of great leadership
- Online pre-workshop readings, sharing and discussion forum

5. Cognitive Behaviour and Decision Making (16 hours of interactive classes)

- Cognitive psychology and biases
- The psychology of judgment and decision making
- The social side of judgment and decision making
- Facilitated decision making
- Decision making simulations

6. Behavioural Approach to Conflict Resolution (16 hours of interactive classes + 4 hours of workshop)

- Introduction to the psychology of conflict
- Conflict resolution
- Psychological influence in negotiation
- Negotiation
- Online pre-workshop readings, sharing and discussion forum

7. Coaching Psychology (16 hours of interactive classes + 4 hours of workshop)

- Perspectives in coaching psychology
- Coaching psychology approaches
- Relationships, diversity and development in coaching and coaching psychology
- Concepts to support the integration and sustainability of coaching initiatives within organizations
- Coaching psychology supervision – Luxury or necessity?
- Online pre-workshop readings, sharing and discussion forum



8. Influence and the Psychology of Persuasion (16 hours of interactive classes)

- The psychology of persuasion – traits and states
- Pattern and methods of persuasion
- Master advanced persuasion
- Social Influence and its sources
- Principles of social influence
- Application of social influence and persuasion

9. Positive Psychology and Emotional Intelligence (16 hours of interactive classes)

- Looking at psychology from a positive perspective
- Comprehending Positive Psychology
- Taking Positive Psychology beyond the individual
- Overview of Emotional Intelligence(EI)
- The benefits of EI in the workplace
- Applying EI in the workplace using psychological approach

10. Managerial Psychology in the Digital Age (16 hours of interactive classes)

- Cyberpsychology: dimensions and architecture
- Introduction to digital leadership
- Digital transformation challenges to leaders – contemporary issues
- Media psychology
- Social media leadership

11. Final Project (16 hours of lecture + 16 hours of workshop and presentation)

- Research Methods
- Guidance on project design and proposal writing
- Final project report in about 8,000 words
- Conduct a 30-minute oral presentation in class